ARTICLES OF INCORPORATION
General Not For Profit Corporation Act

Jesse White, Secretary of State
Department of Business Services
Springfield, IL 62756
Telephone (217) 782-9522
www.cyberdriveillinois.com

Remit payment in the form of a cashier's check, certified check, money order or an Illinois attorney's or CPA's check payable to the Secretary of State.

Filed: 11/12/2004
Jesse White Secretary of State
File #: 6388-175-9
Filing Fee: $ 50.00
Approved: JR

Submit in duplicate
Type or print clearly in black ink
Do not write above this line

Article 1. The name of the corporation is: Urgent Care Association of America, NFP

Article 2: The name and address of the initial registered agent and registered office are:

Registered Agent: William Meadows
First Name: E
Middle Name:
Last Name:
Registered Office: 333 W. Wacker Drive 26th Floor
Number: Chicago
Street: IL
City:
ZIP Code: 60606

Article 3: The first Board of Directors shall be seven in number, their names being as follows:

<table>
<thead>
<tr>
<th>Directors Names</th>
<th>Street Address</th>
<th>City</th>
<th>State</th>
<th>ZIP Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>William Meadows, MD</td>
<td>2021 Hamilton Pl Blvd</td>
<td>Chattanooga</td>
<td>TN</td>
<td>37421</td>
</tr>
<tr>
<td>Don Kilgore</td>
<td>PO Box 1000 Dept. 380</td>
<td>Memphis</td>
<td>TN</td>
<td>38148</td>
</tr>
<tr>
<td>Lee Resnick, MD</td>
<td>3909 Orange Place</td>
<td>Orange Village</td>
<td>OH</td>
<td>44122</td>
</tr>
<tr>
<td>Marge Simat</td>
<td>160 Middle Road</td>
<td>Sayville</td>
<td>NY</td>
<td>11782</td>
</tr>
</tbody>
</table>

See Attached Sheet for Additional Directors

Article 4. The purposes for which the corporation is organized are:

Trade Association, purpose permitted to be exempt from taxation under Section 501(c) or 501(d) of the United States Internal Revenue Code, as now in or hereafter amended.

(over)
Article 4. (continued)

Is this corporation a Condominium Association as established under the Condominium Property Act?
☐ Yes ☐ No  (Check one)

Is this corporation a Cooperative Housing Corporation as defined in Section 216 of the Internal Revenue Code of 1954?  ☐ Yes ☐ No  (Check one)

Is this corporation a Homeowner’s Association which administers a common-interest community as defined in subsection (c) of Section 9-102 of the code of Civil Procedure?  ☐ Yes ☐ No

Article 5. Other provisions (please use separate page if additional space is needed):

Article 6.

NAMES & ADDRESSES OF INCORPORATORS

The undersigned incorporator(s) hereby declare(s), under penalties of perjury, that the statements made in the foregoing Articles of Incorporation are true.

Dated _______ August 27 _______ , 2004 _______.

(Month & Day)  (Year)

SIGNATURES AND NAMES

1. Signature
   William Meadows, MD
   Name (please print)

2. Signature
   Don Kilgore
   Name (please print)

3. Signature
   Lee Resnick, MD
   Name (please print)

4. Signature
   Marge Simat
   Name (please print)

5. Signature
   See Attached sheet
   Name (please print)

POST OFFICE ADDRESS

1. 2021 Hamilton PL Blvd
   Street
   Chattanooga TN 37421
   City/Town State ZIP

2. PO Box 1000 Dept 380
   Street
   Memphis TN 38148
   City/Town State ZIP

3. 3909 Orange Place
   Street
   Orange Village OH 44122
   City/Town State ZIP

4. 160 Middle Road
   Street
   Sayville NY 11782
   City/Town State ZIP

5. Street
   City/Town State ZIP

(Signatures must be in BLACK INK on original document. Carbon copied, photocopied or rubber stamped signatures may only be used on the duplicate copy.)

• If a corporation acts as incorporator, the name of the corporation and the state of incorporation shall be shown and the execution shall be by a duly authorized corporate officer. Please print name and title beneath the officer’s signature.
• The registered agent cannot be the corporation itself.
• The registered agent may be an individual, resident in this State, or a domestic or foreign corporation, authorized to act as a registered agent.
• The registered office may be, but need not be, the same as its principal office.
• A corporation which is to function as a club, as defined in Section 1-3.24 of the “Liquor Control Act” of 1934, must insert in its purpose clause a statement that it will comply with the State and local laws and ordinances relating to alcoholic liquors.

FOR INSERTS – USE WHITE PAPER – SIZE 8 1/2 x 11
Articles of Incorporation
Urgent Care Association of America

Additional Directors

5. Dan Konow PA-C  7333 W. Jefferson Blvd  Ft. Wayne  IN  46804
6. John Koehler, MD  1000 E. Riverside Blvd  Loves Park  IL  61111
7. David Stern, MD  303 Andrews Dr. Suite 302  Belvidere  IL  61008

Additional Signatures

Dan Konow PA-C

John Koehler, MD

David Stern, MD

7333 W. Jefferson Blvd.
Ft. Wayne, IN  46804

1000 E. Riverside Blvd
Loves Park, IL  61111

303 Andrews Dr. Suite 302
Belvidere, IL  61008
STATE OF ILLINOIS
OFFICE OF THE SECRETARY OF STATE
I hereby certify that this is a true and correct copy, consisting of __________ pages, as taken from the original on file in this office.

DATE: December 28, 2001

JESSE WHITE
SECRETARY OF STATE

BY: [Signature]